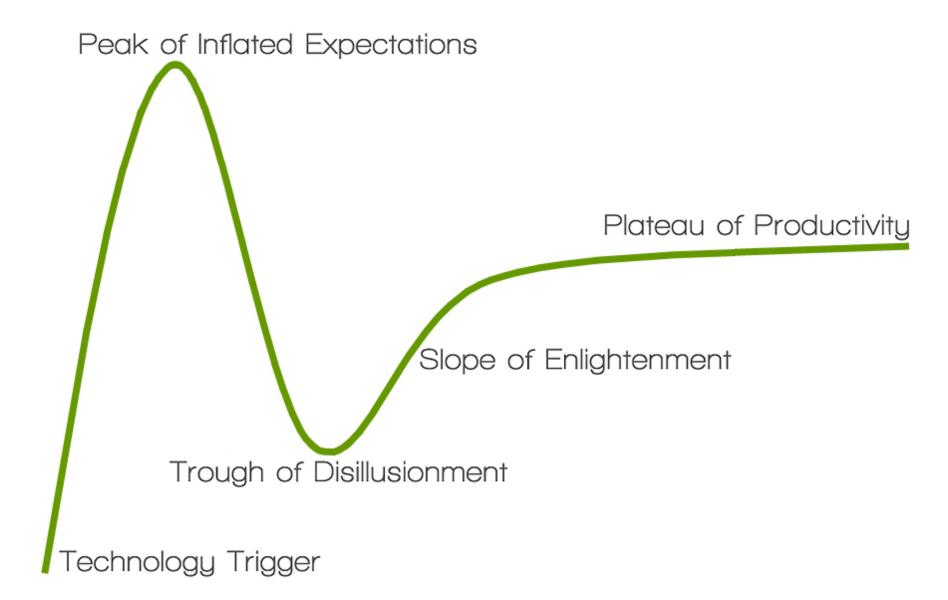






Don't believe the

Gartner Hype Cycle





An Overview of Studies:

Massachusetts Clean Energy Study

Methodology

Comprehensive Database Development

Analysis of BLS Clean Energy Categories

Survey of Known Employers

Random Sampling

31,000+ phone calls

1,401 total survey completions

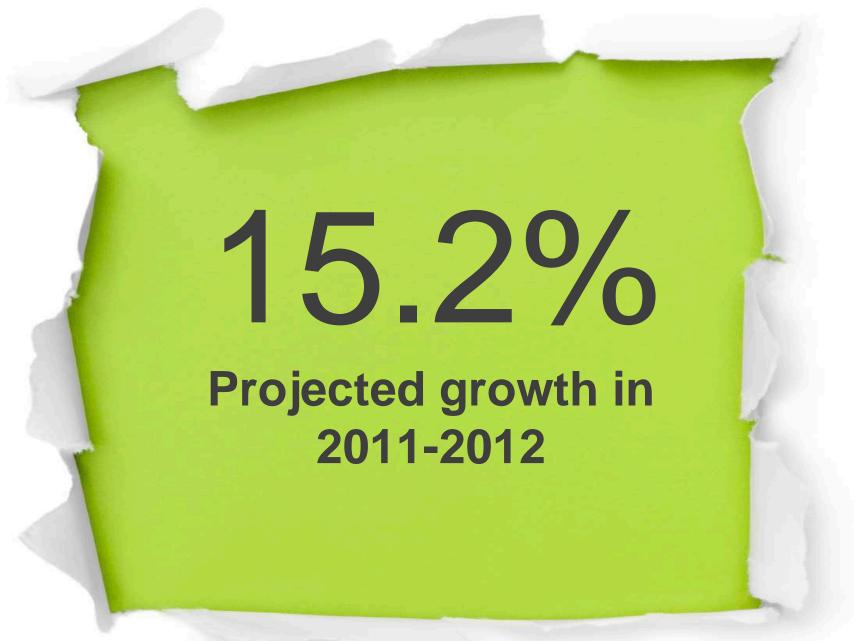
Margin of Error = \pm -2.5% at 95% confidence

Highlighted Findings



Massachusetts Clean Energy Industry experienced from July 2010 to July 2011

Compared to <1% Overall in MA

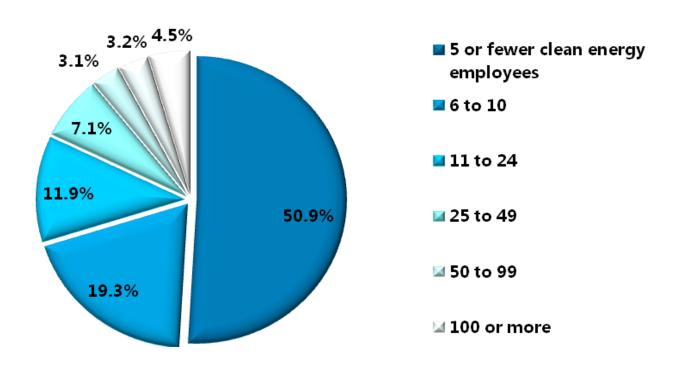


Compared to <2% Projected Overall in MA

Firms by Employment Size

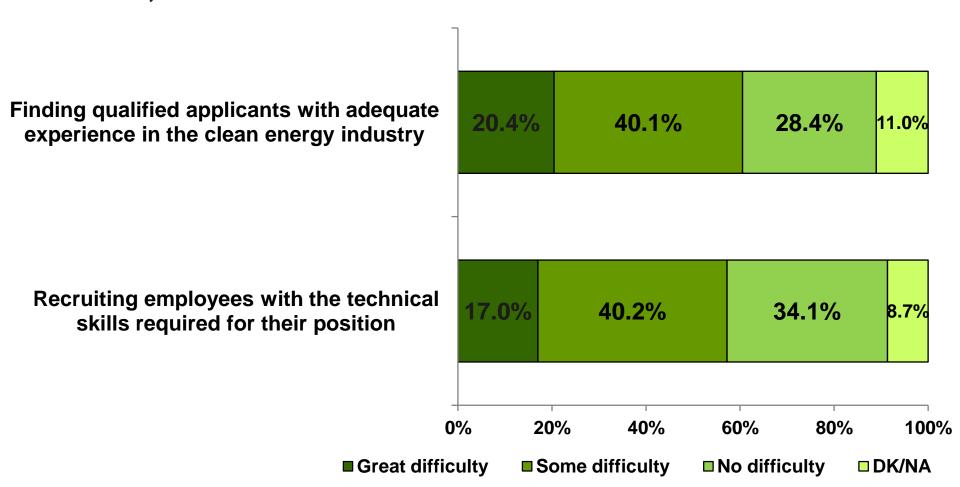
Small businesses are critical to the sector

Number of Clean Energy Employees at MA firms



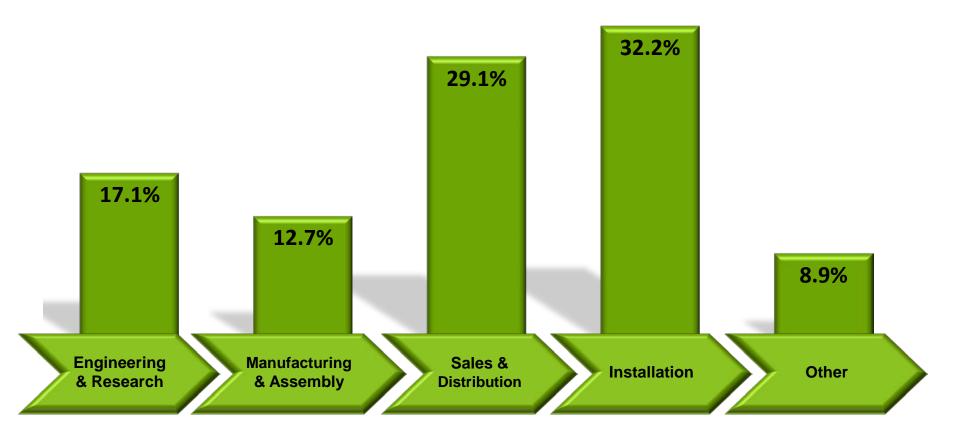
Talent is Critical

Employers compete for the highest level of talent; with each other and with other locations



The Value Chain

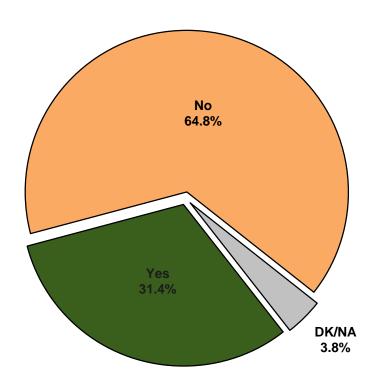
Massachusetts shows strength across the entire value chain of activities



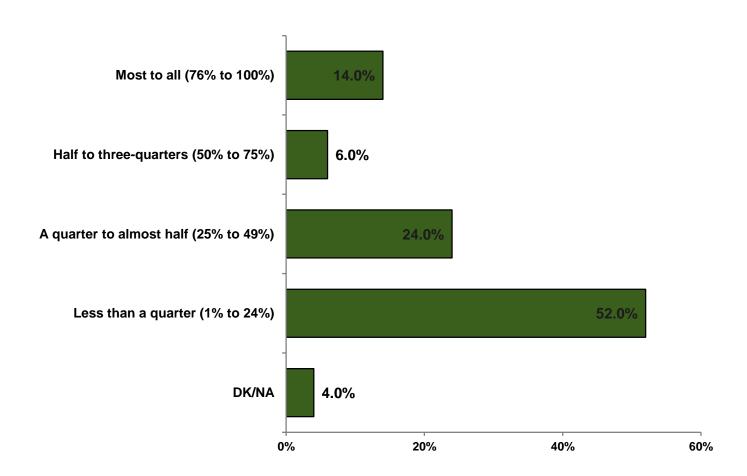


San Diego Green Construction Report

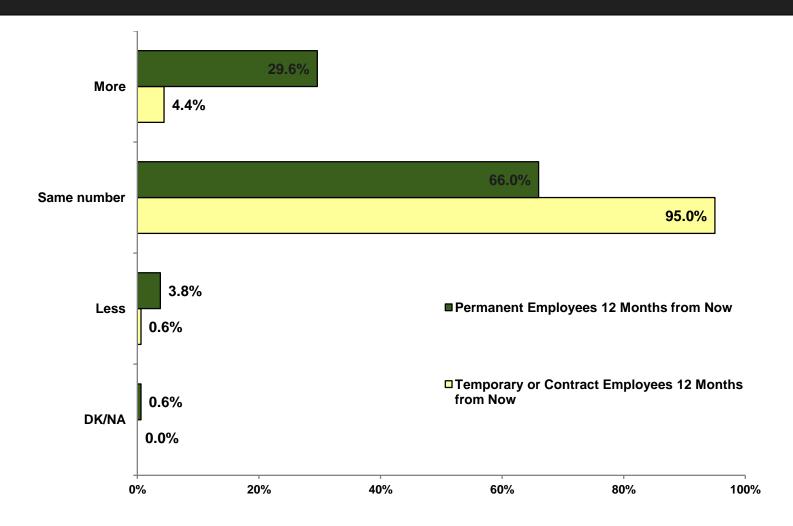
Firms in Green Construction



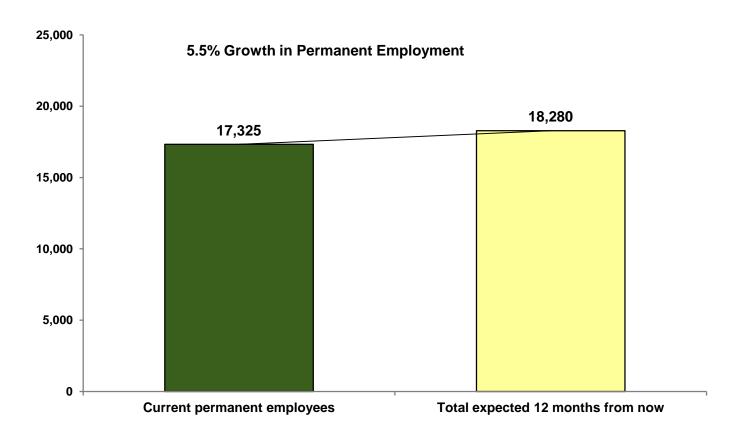
Green Firm Revenue



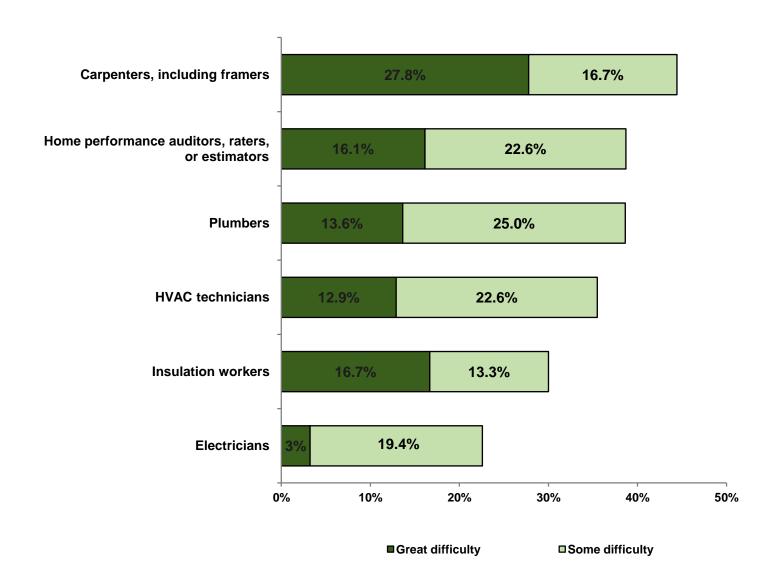
12 Month Hiring Expectations



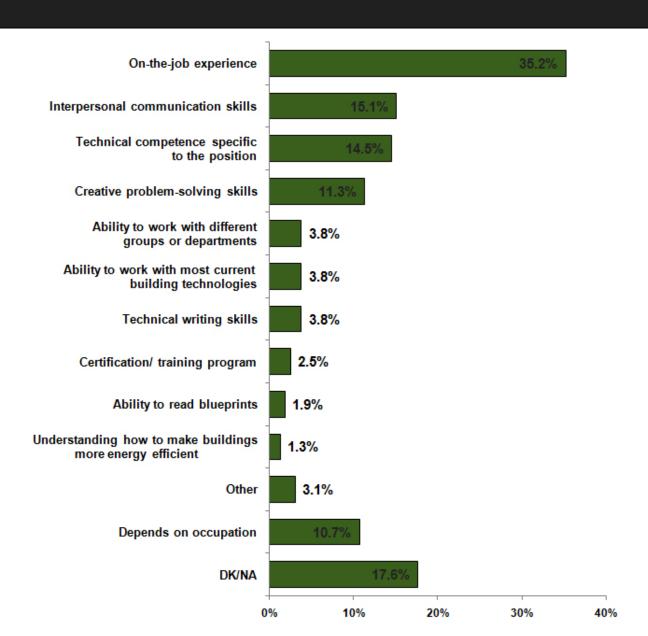
Employment Growth



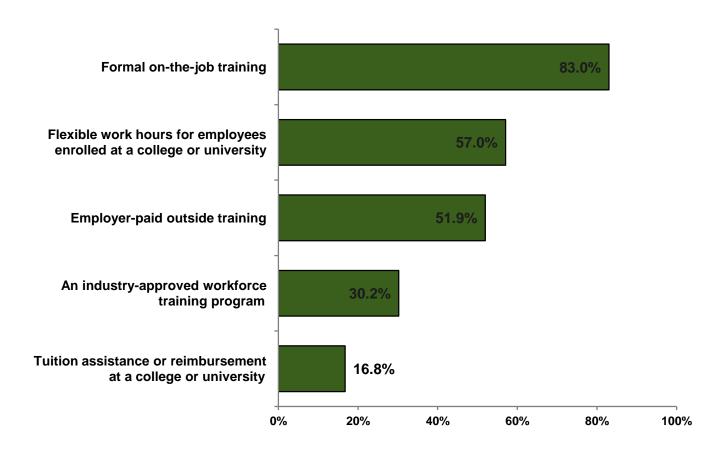
Occupations



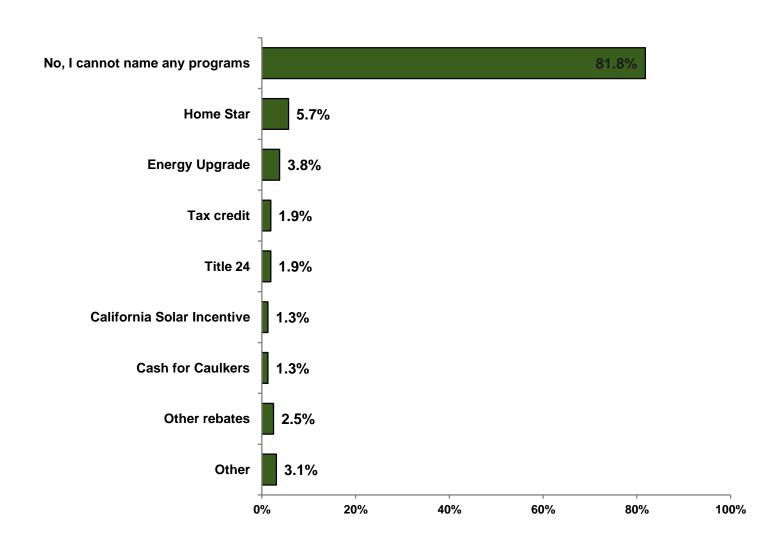
Skill Preferences



Training Preferences



Green Program Knowledge – Uh oh...

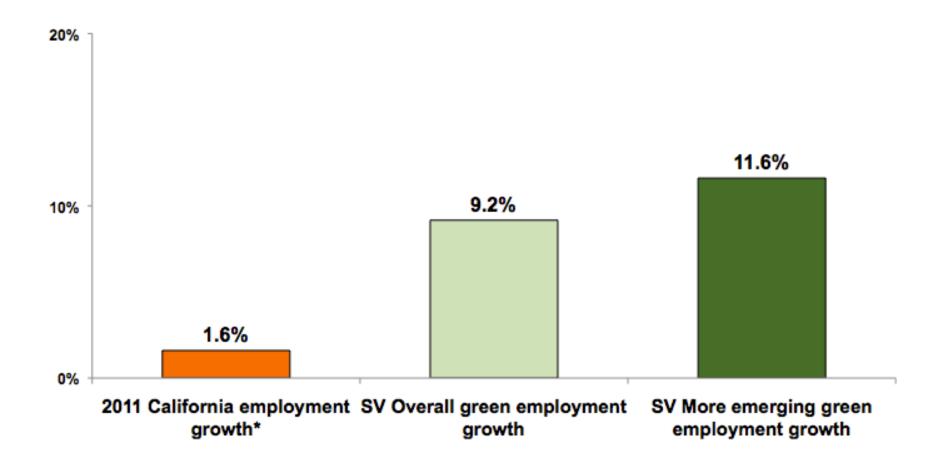




3

Silicon Valley Emerging Green (w2f)

Growth Expectations for Green Employers



^{*}Laying the Groundwork for California's Economic Recovery. UCLA Anderson Forecast. Jerry Nickelsburg. 2010

Occupational Profile for Emerging Green Industries

	Avg. Wage per hour (CA)	California Workforce	Silicon Valley Workforce	Emerging Green Industries Workforce
Tier 1 Occupations	\$ 43.84	22.4%	34.0%	60.9%
Tier 2 Occupations	\$ 20.53	58.6%	50.0%	38.7%
Tier 3 Occupations	\$ 11.99	19.0%	16.0%	0.4%

Tier 1 Occupations = Manager, Professional & Science

Tier 2 Occupations = Sales, Administrative & Production

Tier 3 Occupations = Food service, personal care & cleaning positions



Conclusions

Conclusion I

Strong Growth

Recent studies show strong growth, with over half of employers expecting to increase staffing levels.

Conclusion II

Opportunity & Challenge

SV's emerging green occupational profile is:

- 61% high wage/ high skill occupations
- 38% middle wage/ middle skill occupations
- virtually no low skill/ low wage occupations

What does this mean for the nation and innovative vs. traditional industries??

Conclusion III

Change is Constant

More than 3/5 of employers expect at least some change in the composition of their workforce.

1/5 expects substantial change.

But there is little difficulty finding qualified workers...



Recommendations

Recommendation I

Continuing Feedback from Employers

Develop better relationships with employers.

Identify and examine metrics and indicators that inform the continued assessment of the clean energy industries.

Recommendation II

Experience is Key for Job-seekers

Develop new training models that provide opportunities for industry experience and greater understanding of operations in key segments.

Recommendation III

Workforce Needs are diverse, Training Cohorts should be as well

Workforce investment boards and training providers should focus on meeting specific workforce needs by providing more varied and specialized training to smaller cohorts of trainees.

